

General Employer Action Plan Based on the Act on the Promotion of Women's

Active Engagement in Professional Life

Mizuho Leasing Company, Limited

Mizuho Leasing has developed the following action plan to create an employment environment conducive to women's active engagement in professional life.

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| Planning Period | April 1, 2021 to March 31, 2026 |
| Goals | (1) Proportion of new female recruits: 40% or more (2) Proportion of women in managerial positions: 15% (3) Proportion of male employees taking childcare leave: 100% (4) Paid leave utilization rate: 80% or more |
| Initiatives | <ul style="list-style-type: none"> ● Implement consistent PR efforts aimed at recruiting women. ● Present a clear career path and offer relevant support to encourage more women to aspire to managerial positions. ● Encourage employees to take childcare leave and provide support to enable flexible work styles. ● Implement measures to encourage employees to take paid leave. |

Information Disclosure of 15 Items (as of the end of FY2022)

| | Item | Numbers |
|----|---|---|
| 1 | Proportion of female employees among recruited workers | (Professional position) 25.0% (Administrative position) 100% (Total) 40.0% |
| 2 | Competition ratio for recruiting by gender | (Professional) Male: 7.8 times, Female: 13.2 times (Administrative) Female: 3.7 times |
| 3 | Proportion of female employees among workers | (Professional) 14.7% (Administrative) 100% (Contract staff) 34.5% |
| 4 | Continuous years of service by gender | Male: 15.8 years, Female: 12.7 years |
| 5 | Proportion of employees taking childcare leave by gender | (Professional) Male: 50.0% (Administrative) Female: 100% |
| 6 | Average monthly employee overtime | 20.4 hours |
| 7 | Average monthly employee overtime by employment category | (Professional) 31.0 hours (Administrative) 10.5 hours (Contract) 6.5 hours |
| 8 | Percentage of paid leave taken | 65.1% |
| 9 | Proportion of female workers in assistant manager-level positions | 45.3% |
| 10 | Proportion of female employees in managerial positions | 7.9% |
| 11 | Proportion of female employees serving as board members | 2.4% |
| 12 | Number of employees who switched their job type or employment type by gender | Administrative position → Professional position: 0 Contract staff → Permanent employee: 8 Temporary staff → Contract staff: 6 |
| 13 | Number of reemployed or mid-career employees by gender | (Mid-career employees) Male: 18, Female: 0 |
| 14 | Gender wage gap | All workers: 54.6% (Regular workers): 72.7% (Non-regular workers): 60.4% |
| 15 | Scope of data | Non-consolidated |

Note: Professional position includes area-specific professional positions.