Overview of Financial Results for FY2022

May 12, 2023

Mizuho Leasing Co., Ltd.



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1. Financial Results and Business Performance Overview

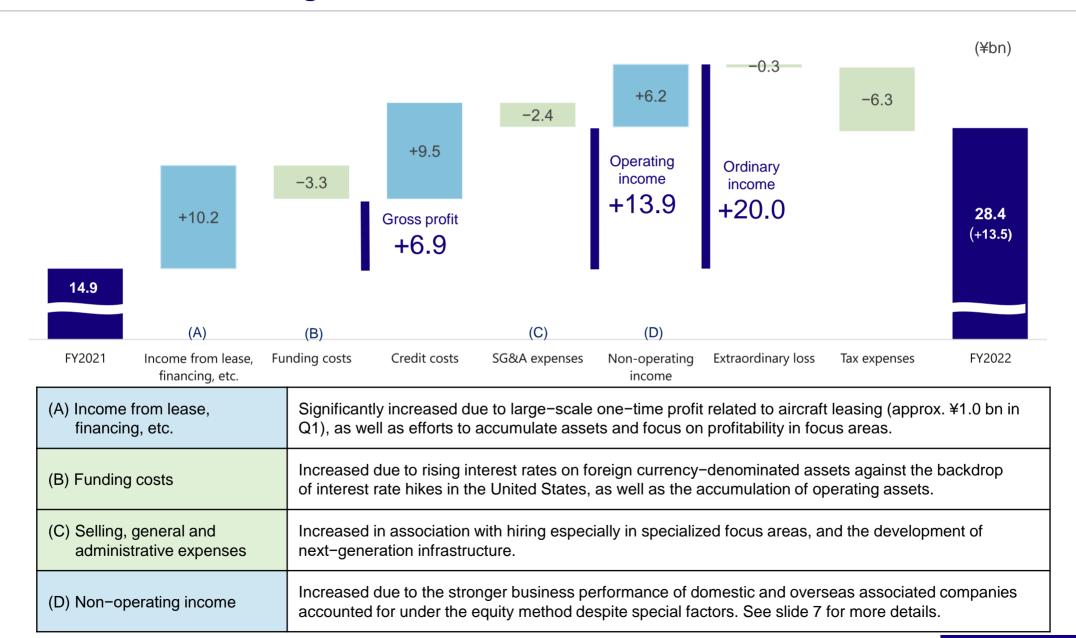
Summary of Results for FY2022

- Underlying profitability grew steadily, and profits at each income level increased significantly year on year.
 - > Efforts to accumulate assets and focus on profitability continued in focus areas.
 - > New investments made in FY2021 contributed to profits, and the business performance of existing domestic and overseas associated companies accounted for under the equity method also remained robust.
- Each of the profit-efficiency indicators saw dramatic improvements.

Financial results (¥bn)	FY2020	FY2021	FY2022	YoY change	YoY % change
Revenues	497.9	554.8	529.7	-25.1	-5%
Gross profit before funding costs	59.3	62.1	72.3	+10.2	+16%
(Credit costs)	0.3	10.5	1.0	-9.5	-90%
Operating income	26.0	17.9	31.8	+13.9	+77%
(Equity in earnings and losses)	3.0	2.0	9.7	+7.7	+377%
Ordinary income	27.5	20.1	40.1	+20.0	+100%
(Extraordinary income and loss)	4.0	0.2	-0.1	-0.3	_
Net income attributable to owners of the parent	21.8	14.9	28.4	+13.5	+91%
Operating assets	2,322.4	2,416.6	2,580.1	+163.5	+7%
Gross profit margin before funding costs (*)	2.69%	2.62%	2.89%	+0.27pts	
ROA (Ratio of ordinary income to total assets) (*)	1.1%	0.7%	1.4%	+0.7pts	
ROE (Ratio of net income to equity) (*)	11.3%	7.1%	11.8%	+4.7pts	

^(*) The balance is based on the average of the beginning and ending balances.

Factors behind Changes in Net Income Attributable to Owners of the Parent



Summary of Results for the Fourth Quarter of FY2022 (Quarterly Results)

- Operating assets grew steadily. The growing trend of underlying gross profit before funding costs continued.
- Net income attributable to owners of the parent amounted to ¥3.6 bn for Q4 (three months) due to the recording of some credit costs and other expenses, for the future.

Quarterly results			_		
(¥bn)	Q1	Q2	Q3	Q4	Factors in Q4
Gross profit before funding costs	18.1	18.0	19.1	17.1	¥1.6 bn of large-scale valuation losses on foreign real estate assets
(Funding costs)	2.1	2.5	3.0	3.3	Rising interest rates in foreign currencies and increased assets
Gross profit	16.0	15.5	16.1	13.8	_
(Property and personnel expenses)	7.0	6.6	7.0	7.9	Acquisition cost of India's Rent Alpha Pvt. Ltd. and other expenses
(Credit costs)	0.4	0.0	-0.2	0.8	Provisions recorded mainly at Group companies abroad, etc.
Operating income	8.6	8.8	9.3	5.0	-
(Equity in earnings and losses)	3.0	1.9	3.8	1.0	Equity in losses related to Aircastle posted, etc.
Ordinary income	11.5	10.5	12.7	5.4	_
Net income attributable to owners of the parent	8.1	7.4	9.2	3.6	-
Operating assets	2,384.0	2,434.0	2,517.2	2,580.1	Steady growth of operating assets

Operating Assets and Gross Profit before Funding Costs by Business Area

- Operating assets increased due to the accumulation of assets, primarily in focus areas.
 - > Balance remained almost unchanged in the domestic leasing business after the lack of short-term assets in Q1. Efforts to focus on profitability continued.
 - > Balances grew significantly in the real estate/environment and energy businesses mainly due to the execution of large-scale contracts.
 - > Balances increased also in the overseas/aircraft businesses due to new efforts made.
- Gross profit before funding costs grew steadily in each business area.

Operating assets Gross profit before funding costs YoY As of March As of March YoY (¥bn) FY2021 FY2022 31, 2022 31, 2023 change change Domestic leasing 1,508.8 1.441.6 -672- Leases, construction machinery, 36.2 37.3 +1.1auto leases, etc. Real estate/Environment and 590.0 +202.8 792.8 +7.4 *1 13.8 *2 21.2 energy Finance/Investment 2.8 3.2 +0.4154.2 150.7 -3.5- Funds, investment in startups, etc. Overseas/Aircraft 10.6 +1.2 9.4 163.6 195.0 +31.4 - Overseas associated companies, aircraft, ships, etc. Total 2,416.6 2,580.1 +163.562.1 72.3 +10.2

^{*} Results by business area are on a management accounting basis.

^{*1. ¥1.8} bn of valuation losses on foreign assets recorded *2. ¥1.6 bn of valuation losses on foreign assets recorded

Equity in Earnings and Losses (Non-operating Income and Expenses)

- Both domestic and overseas associated companies recorded steady profits.
- Even excluding special factors in the previous year, equity in earnings increased significantly.

Equity in earnings and losses	FY2020	FY2021 (1)	(Special factors)	FY2022 (2)	(of which, Q4)	YoY change (2) – (1)
Domestic associated companies	3.0	 19.1	*1 (14.9)	8.2	1.9	-10.9
Excluding special factors	5.0	4.3	(14.9)	8.2	1.9	+3.9
	-0.0	-17.1	(-16.1)	1.6	-0.9	+18.7
Overseas associated companies					*3 -1.5	
Aircastle Excluding special factors	-1.1 -0.0	-18.9 -1.0	*2 (-16.1)	-1.5 1.6	-0.9	+17.4
Total of Domestic and Overseas	3.0	2.0	(-1.2)	9.7	1.0	+7.7
			(-1.2)			
Excluding special factors	3.0	3.3	_	9.7	1.0	+6.4

Performance

Earnings for FY2022 steadily recovered even excluding one-time factors.

Russia-related one-time factors

- Aircraft impairment: negative US\$32 mn
- · Gain on sale of aircraft: US\$53 mn
- · Letter of credit payment: US\$49 mn

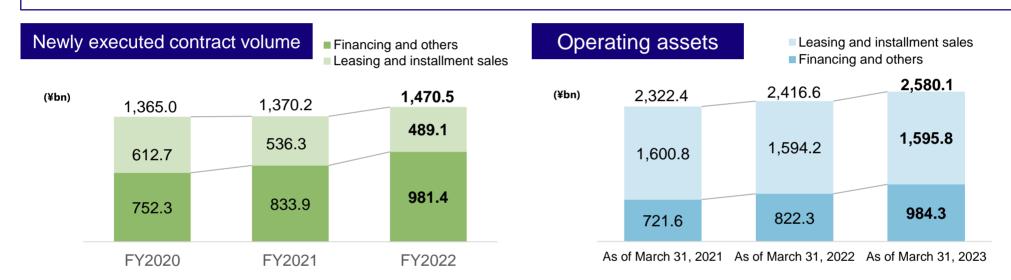
FY2021 FY2022 change Revenue 770 796 +2 Impairment -452 -86 +36	Aircastle Finan	(US\$mn)		
Impairment -452 -86 +36		FY2021	FY2022	YoY change
· ·	Revenue	770	796	+26
Net income –278 63 +3	Impairment	-452	-86	+366
110t income 210 00 13	Net income	-278	63	+341

- *1. Negative goodwill: ¥14.9 bn (Nippon Steel Kowa Real Estate: ¥9.1 bn, Mizuho Capital: ¥5.8 bn)
- *2. Aircastle goodwill impairment and Russia-related factors: negative ¥16.1 bn (Goodwill impairment: negative ¥10.7 bn, Impairment due to sanctions on Russia: negative ¥5.4 bn)
- *3. Including the amount of valuation losses on aircraft in our company

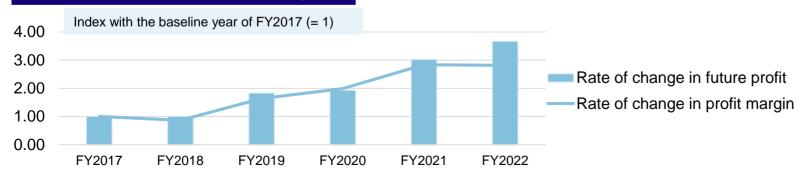
* Source: Information disclosed by Aircastle

Business Performance Overview

- Newly executed contract volume increased from the previous fiscal year mainly due to the accumulation of large-scale contracts executed in the focus areas such as real estate and aircraft.
- Operating assets also increased significantly (by ¥163.5 bn from the end of the previous fiscal year).



Future Profit*1 and Profit Margin*2

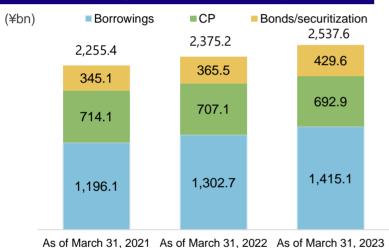


^{*1.} Estimated future profit to be recorded before new contracts expire

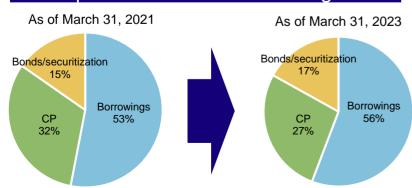
Funding

- Outstanding interest-bearing debt increased in line with an increase in operating assets, while efforts were made to stabilize the funding structure.
- Funding cost ratio increased due to the rising interest rates in foreign currencies.

Outstanding interest-bearing debt



Composition of interest-bearing debt



Funding costs (ratio)

(¥bn)	FY2020	FY2021	FY2022
Funding costs	8.0	7.6	10.9
Funding cost ratio	0.36%	0.32%	0.44%

Note: Funding cost ratio = Funding costs (annualized basis)
/ Operating assets (average of the beginning and ending balances)

Credit ratings

 Credit rating agency	Credit rating (outlook)					
R&I	Long-term	A+ (stable)				
Γαι	Short-term	a-1				
ICD	Long-term	A+ (positive)				
JCR	Short-term	J-1				

Business Topics: Developing Renewable Energy Generation Business

Collaborating with the Mizuho Financial Group and other partners to assist electricity consumers in implementing initiatives with our renewable energy business

Five contracting companies* reached a basic agreement on the procurement of renewable energy through low-voltage, distributed solar power generation facilities using the self-consignment method, which is among the largest in Japan.

(Press release dated May 17, 2022 available in Japanese only)

* Mizuho Leasing Co., Ltd., Mizuho Bank, Ltd., Mizuho Securities Co., Ltd., AEON MALL Co., Ltd., and Eco Style Co., Ltd.

We concluded a capital and business alliance agreement with Eco Style Co., Ltd. to form an alliance on solar power generation business using the self-consignment method, corporate PPA solution, etc. (Press release dated March 1, 2023 available in Japanese only)

We invested in a special purpose company or SPC that issues renewable energy project bonds for the first time in Japan, backed by approximately 740 low-voltage, distributed solar power generation plants located nationwide using the self-consignment method. (Press release dated March 1, 2023 available in Japanese only)

Overview of business development

Develop power plants Collaborate with power retailers Look for electricity consumers **Eco Style** (Ensure land and Self-consignme construct the plants **Electricity** → Transfer them) nt method and SPC for Capital and power consumers business alliance corporate PPA solution (Provide funds) Utilize the collaboration with the Mizuho Financial Group Mizuho Leasing

Business Topics: Global Strategy and Entry into India

We are entering India through our proprietary deal sourcing on top of jointly operating the overseas leasing and financing business with Marubeni Corporation.



* Joint business operations with Marubeni Corporation

Our business development in India

- We will acquire a 51% stake in Rent Alpha Pvt. Ltd., an Indian leasing company, subject to regulatory approval.
- With this acquisition, India will be the 8th market that we enter abroad (No. 9 on the map).
- Rent Alpha Pvt. Ltd. operates business nationwide and has the largest market share of the equipment leasing business in India.
- We will collaborate with the Mizuho Financial Group to incorporate growth in India that is projected to become the world's most populous country.

2. Promotion of Sustainability

Promotion of Sustainability—Initiatives integrated with business activities (1/2)

Contributing to a decarbonized society

Supply of solar power generated

 In collaboration with Mizuho Bank and our partner companies, the Mizuho Leasing Group began supplying electricity by concluding an agreement to supply electricity derived from non-FIT solar power generation facilities.

United Kingdom onshore wind project

 Through investment in a U.K. onshore wind project, we will contribute to the transition to net zero. Meanwhile, we enrich our insight into renewable energy to develop and provide solutions that serve sustainability transformation.



Image of existing wind project owned by Capital Dynamics Limited

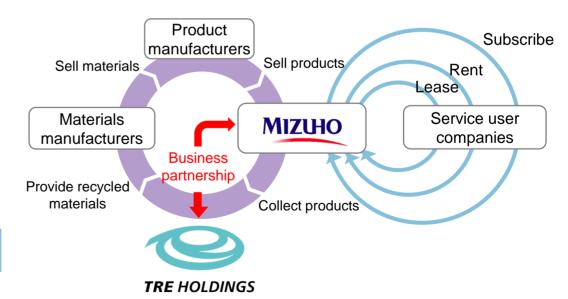
Efforts to reduce CO2 emissions

 Electricity used at the headquarters office and the sales office in Tokyo is converted 100% into renewable energy.

Leading toward a circular economy

Building a circular-economy business platform

- We concluded a basic agreement with TRE HOLDINGS CORPORATION for building a business platform toward a circular economy.
- The companies serve as a node of the "arterial industry" and the "venous industry"* and facilitate building a circular economy together, aiming to contribute to a decarbonized society.



^{*} The arterial industry refers to industries that create new products.

The venous industry refers to industries that turn solid industrial waste into reusable resources, which will then be used in production once again.

Promotion of Sustainability—Initiatives integrated with business activities (2/2)

Creating new value through technology

Strengthening our digital promotion structure

 We established the Digital Promotion Department that undertakes study and research into the latest digital technologies and pursues the creation of new operations and businesses through collaboration with our operating units and various external stakeholders.

Investing in startups in the digital field

 We invest in robotics startups with a view to assisting the logistics and food industries in utilizing digital technologies.

Our CVC fund's focus areas













Contributing to the creation of social infrastructure that supports our lifestyle

Making disaster-relief goods widely available

 We concluded a business agreement with a disaster-relief goods manufacturer to facilitate the wide availability of disaster-relief goods.

Creating a society and workplace where everyone can thrive

Establishment of Human Rights Policy

- Our Group established a Human Rights Policy in March 2023.
- Our Group has already formulated Mizuho Leasing Group's Corporate Code of Conduct, which sets out specific action guidelines for directors and employees, and promotes initiatives designed to respect for human rights. In the Human Rights Policy, we re-express our responsibility and determination for human rights.

Contributing to a healthy and prosperous lifestyle

Formulation of Health Declaration

- We formulated a Health Declaration in September 2022. Under the Health Management Officer, the Personnel Department promotes health management while cooperating with the Health Insurance Association, industrial physicians, and the General Affairs Department.
- Before promoting health management, we already identified "Creating a society and workplace where everyone can thrive" as one of the materiality topics for sustainability and have implemented initiatives for employee health and safety. As the initiatives were highly evaluated, we have been certified as one of the 2023 Health & Productivity Management Outstanding Organizations.

MIZUHO

健康経営優良法人

Health and productivity

3. Dividends and FY2023 Earnings Forecasts

Dividends in FY2022 and FY2023 Earnings Forecasts and Dividends

- FY2023 Earnings Forecast: We continue to expand underlying profit while at the same time increasing operating assets. Our forecast assumes that interest rate will remain at a high level and substantial credit costs will remain unchanged from FY2022.
 - ⇒Net income attributable to owners of the parent is forecast to be ¥31.0 bn, up ¥2.6 bn year on year.
- FY2022 dividends: We plan to increase the annual dividends by ¥17 to ¥147 from our initial forecast of ¥130 with the year-end dividend of ¥82. This is because we achieved higher profits than initially projected for FY2022 and raised the payout ratio to 25%.
- FY2023 dividends: The amount of FY2023 annual dividends is forecast to be to ¥166, up ¥19 year on year, due to profit growth and higher payout ratio.

(¥bn)	FY2021 (Results)	FY2022 (Results) (1)	FY2023 (Forecast) (2)	YoY change (3) = (2) - (1)	YoY % change (3) / (1)
Revenues	554.8	529.7	* -	_	_
(Credit costs)	10.5	1.0	3.0	+2.0	200%
Operating income	17.9	31.8	34.0	+2.2	7%
(Equity in earnings and losses)	2.0	9.7	11.0	+1.3	13%
Ordinary income	20.1	40.1	45.0	+4.9	12%
Net income attributable to owners of the parent	14.9	28.4	31.0	+2.6	9%
Annual dividend	¥110	(Plan) ¥147	¥166	¥19	-
Interim dividend	¥55	¥65	¥83	¥18	-
Year-end dividend	¥55	(Plan) ¥82	¥83	¥1	•
Dividend payout ratio	36%	25%	26%	+1pt	

^{*} We previously disclosed the amounts of revenues and profits at each income level in our earnings forecasts. However, the amount of revenues significantly changes depending on the sale of property upon the termination of real estate leasing contracts and other factors. In addition, the amount of revenues is not linked to our business performance. We will therefore disclose the amounts of profits at each income level, including operating income in our earnings forecasts from FY2023.

Appendix

Consolidated B/S (Assets)

(¥bn)	End-Mar. 2019	End-Mar. 2020	End-Mar. 2021	End-Mar. 2022 (1)	End-Mar. 2023 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Current assets	1,866.6	1,947.3	2,085.1	2,166.7	2,279.7	+113.0	+5%
Cash and deposits	25.9	22.8	21.1	25.3	34.0	+8.7	+34%
Investment in lease	930.3	1,082.1	1,174.1	1,172.6	1,122.2	-50.4	-4%
Installment sales receivable	148.0	141.8	127.1	109.4	98.5	-10.9	- 10%
Operational loans	469.1	401.0	500.7	582.5	661.7	+79.2	+14%
Operational investment securities	239.8	221.9	221.0	239.8	322.7	+82.9	+35%
Allowance for doubtful receivables	- 1.6	- 1.8	- 2.2	- 1.2	- 1.0	+0.2	_
Property & equipment	295.3	401.1	518.1	582.1	675.0	+92.9	+16%
Leased assets	229.9	245.6	302.3	315.0	378.3	+63.3	+20%
Investment securities	32.0	119.1	172.0	203.7	240.6	+36.9	+18%
Doubtful operating receivables	3.4	5.4	11.5	32.7	25.8	- 6.9	- 21%
Allowance for doubtful receivables	- 0.2	- 0.5	- 0.5	- 8.5	- 5.1	+3.4	_
Total assets	2,161.9	2,348.4	2,603.2	2,748.8	2,954.6	+205.8	+7%
Total operating assets	2,021.4	2,090.3	2,322.4	2,416.6	2,580.1	+163.5	+7%

Consolidated B/S (Liabilities and Equity)

(¥bn)	End-Mar. 2019	End-Mar. 2020	End-Mar. 2021	End-Mar. 2022 (1)	End-Dec. 2023 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Current liabilities	1,294.2	1,314.1	1,492.9	1,548.4	1,573.5	+25.1	+2%
Short-term borrowings	302.2	256.7	317.8	380.3	418.4	+38.1	+10%
Current portion of corporate bonds	20.8	_	40.0	30.0	23.0	- 7.0	- 23%
Current portion of long-term debt	177.2	185.4	228.4	240.5	249.0	+8.5	+4%
Commercial paper	609.8	669.1	714.1	707.1	692.9	- 14.2	- 2%
Payables under securitized lease receivables	82.4	105.2	101.5	92.9	94.7	+1.8	+2%
Long-term liabilities	685.5	838.5	899.5	969.6	1,105.3	+135.7	+14%
Long-term debt	524.2	622.9	649.9	681.9	747.7	+65.8	+10%
Corporate bond	85.0	135.3	170.4	221.0	280.7	+59.7	+27%
Payables under securitized lease receivables	33.2	26.0	33.3	21.6	31.1	+9.5	+44%
Total liabilities	1,979.7	2,152.6	2,392.3	2,518.0	2,678.8	+160.8	+6%
Net assets	182.2	195.8	210.9	230.8	275.8	+45.0	+20%
Shareholders' equity	167.8	179.9	197.5	207.3	229.9	+22.6	+11%
Total liabilities and net assets	2,161.9	2,348.4	2,603.2	2,748.8	2,954.6	+205.8	+7%
Total interest-bearing debts	1,834.8	2,000.6	2,255.4	2,375.2	2,537.6	+162.4	+7%
Equity ratio	8.0%	7.9%	7.7%	8.0%	8.9%	+ 0.9pts	

Consolidated P/L

(¥bn)	FY2018	FY2019	FY2020	FY2021 (1)	FY2022 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Revenues	384.9	539.2	497.9	554.8	529.7	- 25.1	- 5%
Gross profit before funding costs	52.6	60.3	59.3	62.1	72.3	+10.2	+16%
Funding costs	8.5	9.7	8.0	7.6	10.9	+3.3	+44%
Gross profit	44.1	50.5	51.3	54.5	61.4	+6.9	+13%
Selling, general and administrative expenses	21.2	24.2	25.4	36.6	29.6	- 7.0	- 19%
Personnel and property expenses	21.4	24.4	25.0	26.1	28.5	+2.4	+9%
Allowance for doubtful receivables	- 0.2	- 0.3	0.4	10.5	1.1	- 9.4	- 89%
Operating income	22.9	26.3	26.0	17.9	31.8	+13.9	+77%
Other income	2.4	1.5	3.5	3.6	10.7	+7.1	+196%
Other expenses	1.1	1.1	1.9	1.4	2.3	+0.9	+62%
Ordinary income	24.2	26.7	27.5	20.1	40.1	+20.0	+100%
Extraordinary income	1.0	0.5	4.1	0.2	0.3	+0.1	+70%
Extraordinary loss	0.1	0.7	0.1	0.0	0.4	+0.4	_
Income before taxes	25.1	26.5	31.6	20.2	40.0	+19.8	+98%
Total income taxes	7.9	8.5	9.1	4.7	10.6	+5.9	+126%
Net income attributable to owners of the parent	16.6	17.5	21.8	14.9	28.4	+13.5	+91%
Gross profit margin before funding costs	2.84%	2.93%	2.69%	2.62%	2.89%	+ 0.27pts	
Funding cost ratio	0.46%	0.47%	0.36%	0.32%	0.44%	+0.12pts	
ROE	10.3%	9.8%	11.3%	7.1%	11.8%	+ 4.7pts	

Consolidated Statements of Comprehensive Income

(¥bn)	FY2018	FY2019	FY2020	FY2021 (1)	FY2022 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Net income	17.2	18.1	22.5	15.5	29.4	+13.9	+89%
Unrealized gain on available-for-sale securities	- 2.3	0.7	- 1.0	0.9	4.8	+3.9	+447%
Deferred gain/loss on derivatives under hedge accounting	- 0.6	- 0.6	- 0.2	- 0.7	- 0.5	+0.2	-
Foreign currency translation adjustments	- 1.2	- 0.6	- 2.8	10.0	15.3	+5.3	+53%
Remeasurements of defined benefit plans	0.1	- 0.2	0.7	0.1	- 0.1	- 0.2	_
Share of other comprehensive income of associated companies	- 0.0	0.1	0.9	- 0.7	1.8	+2.5	-
Total other comprehensive income	- 4.1	- 0.5	- 2.4	9.6	21.5	+11.9	+124%
Comprehensive income	13.1	17.6	20.1	25.1	50.9	+25.8	+103%

Gross Profit before Funding Costs by Business Area

(¥bn)	FY2018	FY2019	FY2020	FY2021 (1)	FY2022 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Revenues	384.9	539.2	497.9	554.8	529.7	-25.1	-5%
Leasing and installment sales	366.4	512.1	482.9	537.8	505.2	-32.6	-6%
Finance	17.4	19.6	15.4	17.4	25.2	+7.8	+ 45%
Other	2.2	8.8	0.9	1.0	1.3	+0.3	+29%
Elimination and Expenses not allocated to the segments	- 1.2	- 1.2	- 1.3	- 1.4	- 2.0	-0.6	_
Cost of revenues	332.3	479.0	438.5	492.7	457.4	-35.3	-7%
Leasing and installment sales	331.0	471.1	438.0	492.2	456.7	-35.5	-7%
Finance	0.3	0.3	0.3	0.3	0.2	-0.1	-5%
Other	1.2	7.9	0.5	0.4	0.6	+0.2	+38%
Elimination and Expenses not allocated to the segments	- 0.3	- 0.3	-0.2	- 0.2	- 0.1	+0.1	_
Gross profit before funding costs	52.6	60.3	59.3	62.1	72.3	+10.2	+16%
Leasing and installment sales	35.4	41.0	44.9	45.7	48.5	+2.8	+6%
finance	17.1	19.3	15.1	17.1	24.9	+7.8	+46%
Other	1.0	0.9	0.4	0.6	0.7	+0.1	+21%
Elimination and Expenses not allocated to the segments	- 0.9	- 1.0	- 1.1	- 1.3	- 1.8	-0.5	_

Newly Executed Contract Volume by Business Area

Leasing and Installment Sales Segment

(¥bn)	FY2020	FY2021 (1)	FY2022 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Information and communications	176.1	158.9	115.4	- 43.5	- 27%
Real estate	154.3	151.7	157.4	+5.7	+4%
Industry and factory	130.8	75.5	76.0	+0.5	+1%
Transport	37.2	35.4	57.4	+22.0	+62%
Construction	33.6	23.6	18.7	- 4.9	- 21%
Commerce and services	22.1	18.7	20.4	+1.7	+9%
Medical	11.2	9.4	9.1	- 0.3	- 3%
Other	47.4	63.2	34.7	- 28.5	- 45%
Total	612.7	536.3	489.1	- 47.2	- 9%

Financing Segment

(¥bn)	FY2020	FY2021 (1)	FY2022 (2)	YoY Change (3) = (2)-(1)	YoY % Change (3) / (1)
Commercial distribution finance/loan, etc.	627.0	652.7	724.0	+71.3	+11%
Real estate	105.2	178.3	228.6	+50.3	+28%
Ship	17.0	2.5	5.9	+3.4	+133%
Aircraft	3.0	0.4	22.9	+22.5	_
Total	752.3	833.9	981.4	+147.5	+18%

Connect needs to create the future

Inquiries

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This document contains forecasts and other forward–looking statements that are based on information available at the time of preparation of this document and subject to certain risks and uncertainties, and is not intended to guarantee that the company would achieve them. Actual business results may differ materially from those expressed or implied by such forward–looking statements due to various factors.

