

March 10, 2023

To whom it may concern,

Company name: Representative:	Mizuho Leasing Compar President and CEO	ny, Limited Shusaku Tsuhara
(Code number: 84 Contact:	25 Tokyo Stock Exchang General Manager of Corporate Planning Department	ge Prime Market) Takashi Fujihara
Phone:	+81-3-5253-6511	

Announcement Regarding Change of Representative Directors, Change of Officers, Personnel Change, and Organizational Change

Mizuho Leasing Company, Limited (the "Company") hereby announces that on March 10, 2023, its Board of Directors informally decided on the following change of Representative Directors, change of officers, and personnel change, as well as passed a resolution on the following organizational changes.

1. Changes of Representative Directors

(1) Details of changes (effective as of April 1, 2023)

Name	(New position)	(Current position)
Shusaku Tsuhara	Director and Chairman Chairperson of the Board of Directors	President and CEO
Akira Nakamura	President and CEO	Deputy President Deputy President Executive Officer
Hiroshi Nagamine	Deputy President Deputy President Executive Officer CFO CSO Chief Sustainability Officer Chief of Strategic Planning Group Chief of Financial Control & Accounting Group Chief of Global Business Headquarters	Senior Managing Director Senior Managing Executive Officer CFO (Areas of responsibility: Corporate Communications Department, Accounting Department, Treasury Department, International Administration Department, International Business Promotion Department)

(2) Reason for changes

The Company aims to further promote the separation of management supervision and executive functions, reinforce the management base, and further expand new business domains through the new officers structure.

(3) Names and career summaries of Representative Directors

New position:	President and C	CEO
Name:	Akira Nakamu	ra
Date of birth:	November 11,	1960
Education:	March 1985	Graduated from the Faculty of Economics, the University of Tokyo
Career:	April 2011	General Manager of Nihonbashi Corporate Banking Division of Mizuho
		Corporate Bank, Ltd.
	April 2013	Executive Officer, General Manager of Corporate Banking Coordination
		Division (Large Corporations) of Mizuho Financial Group, Inc.
	April 2015	Managing Executive Officer of Mizuho Securities Co., Ltd.
	April 2016	Managing Executive Officer of Mizuho Financial Group, Inc.
	April 2018	Senior Managing Executive Officer, Head of Corporate & Institutional
		Company of Mizuho Financial Group, Inc.
	April 2019	Deputy President & Executive Officer, Head of Corporate & Institutional
		Division of Mizuho Bank, Ltd.
	April 2020	Deputy President Executive Officer, CRO of the Company
	June 2021	Deputy President, Deputy President Executive Officer, CFO of the Company
	April 2022	Deputy President, Deputy President Executive Officer of the Company
		(present position)

Number of the Company's shares owned: 700 shares (as of March 10, 2023)

New position:	Deputy President, Deputy President Executive Officer, CFO, CSO, Chief Sustainability Officer	
Name:	Hiroshi Nagam	ine
Date of birth:	May 16, 1964	
Education:	March 1988	Graduated from the Faculty of Law, the University of Tokyo
Career:	July 2011	General Manager of Aoyama Branch Division II of Mizuho Bank, Ltd.
	April 2014	General Manager of Corporate Banking Division No. 13 of Mizuho Bank, Ltd.
	April 2016	Executive Officer, Joint Head of Europe, Middle East and Africa of Mizuho
		Bank, Ltd.
	April 2017	Managing Executive Officer, Head of Europe, Middle East and Africa of
		Mizuho Financial Group, Inc.
	April 2020	Senior Managing Executive Officer, Head of Europe, Middle East and Africa
		of Mizuho Financial Group, Inc.
	May 2020	Senior Managing Executive Officer, Head of Global Corporate Company,
		Deputy Head of Global Products Unit of Mizuho Financial Group, Inc.
	April 2021	Senior Managing Executive Officer, CRO of the Company
	June 2022	Senior Managing Director, Senior Managing Executive Officer, CFO of the
		Company (present position)

Number of the Company's shares owned: 100 shares (as of March 10, 2023)

2. Changes of Directors (effective as of April 1, 2023)

Name	(New position)	(Current position)
Takanori Nishiyama	Senior Managing Director Senior Managing Executive Officer Chief of Business Promotion Headquarters Chief of Circular Society Platform Headquarters	Managing Director Managing Executive Officer (Areas of responsibility: Business Promotion Department, Solution Promotion Department, Sales Departments and Branches)
Chihiro Tokiyasu	Director Advisor to the Personnel Department	Managing Director Managing Executive Officer (Areas of responsibility: Personnel Department, General Affairs Department)
Toshiyuki Takahashi	Managing Director Managing Executive Officer CRO CCO Chief of Legal & Compliance Group Chief of Risk Management Group Chief of Investment Headquarters	Managing Director Managing Executive Officer CSO Chief Sustainability Officer (Areas of responsibility: Corporate Planning Department, Corporate Communications Department (Deputy))

Chihiro Tokiyasu and Toshiyuki Takahashi will retire from directorship at the conclusion of the Ordinary General Meeting of Shareholders of the Company on June 27, 2023.

(New Director candidates)

Name	Responsibilities (as of April 1, 2023)
Toshiyuki Takezawa	Managing Executive Officer Chief of Human Resources & General Affairs Group
Noboru Otaka	Managing Executive Officer CIO Chief of IT Systems and Operations Group

Scheduled to be discussed at the Ordinary General Meeting of Shareholders of the Company on June 27, 2023.

3. Changes of Executive Officers

(1) Promotion (effective as of April 1, 2023)

Name	(New position)	(Current position)
Toshiyuki Takezawa	Managing Executive Officer Chief of Human Resources & General Affairs Group	Executive Officer On secondment Director & Managing Executive Officer of Mizuho Marubeni Leasing Corporation
Hirohide Ishiyama	Managing Executive Officer Chief of Real Estate Headquarters General Manager of Real Estate Business Coordination Department General Manager of Real Estate Business Department [No. 1]	Executive Officer General Manager of Real Estate Business Coordination Department General Manager of Real Estate Business Department [No. 1]
Kensuke Sato	Managing Executive Officer Deputy Chief of Business Promotion Headquarters General Manager of Business Promotion Department	Executive Officer General Manager of Business Promotion Department General Manager of Innovation Co- Creation Department

(2) New appointment (effective as of April 1, 2023)

Name	(New position)	(Current position)
Norio Sumi	Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)	Managing Executive Officer of Mizuho Bank, Ltd. Chief of Resource & Material Industry Group
Takashi Fujihara	Executive Officer General Manager of Corporate Planning Department	General Manager of Corporate Planning Department
Sachiko Komatsu	Executive Officer General Manager of Risk Management Department	Senior General Manager of Risk Management Department
Taketo Imai	Executive Officer General Manager of Corporate Business Department (Metropolitan Area No. 3)	Executive Officer Head of Area Mizuho Trust & Banking Co., Ltd.
Hiroyuki Kudo	Executive Officer General Manager of Nagoya Branch	Senior General Manager of Nagoya Branch
Masato Matsui	Executive Officer On secondment President and CEO, ML Estate Company, Limited	Senior General Manager On secondment President and CEO, ML Estate Company, Limited

(3) Changes in responsibility (effective as of April 1, 2023)

Name	(New position)	(Current position)
Katsuzumi Orihashi	Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)	Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)
Noboru Otaka	Managing Executive Officer CIO Chief of IT Systems and Operations Group	Managing Executive Officer CIO (Areas of responsibility: Information System Planning Department, System Department, Business Administration Department, Business Operations Department, Operations Management Department, Business Support Department)

Nobuhisa ZamaCRO CCO (Areas of responsibility: Legal & Compliance Department, Credit Risk Management Department, Credit Risk Management Department, Risk Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Takashi YamadaManaging Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)			Managing Executive Officer
Nobuhisa ZamaManaging Executive Officer Chief of Credit Management GroupCCO (Areas of responsibility: Legal & Compliance Department, Credit Risk Management Department, Risk Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Masahiko AbeManaging Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Sales Departments and Branches, Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Yasuhiko HashimotoManaging Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches) Sales Departments and Branches)Kazuomi FunakawaManaging Executive Officer (Circular Society Platform HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)			
Nobuhisa ZamaManaging Executive Officer Chief of Credit Management Group(Areas of responsibility: Legal & Compliance Department, Credit Risk Management Department, Risk Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Masahiko AbeCircular Society Platform Headquarters (Areas of responsibility: Sales Departments and Branches)Takashi YamadaManaging Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform Headquarters Circular Society Platform Headquarters (Deputy Chief of Deputy Chief of Managing Executive Officer			
Chief of Credit Management GroupCompliance Department, Credit Risk Management Department, Risk Management Department, Risk Management Department)Masahiko AbeManaging Executive Officer Deputy Chief ofManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Masahiko AbeManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaManaging Executive Officer Circular Society Platform HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)	Nobuhisa Zama	Managing Executive Officer	
Management Department, Risk Management Department, Risk Management Department)Managing Executive Officer Deputy Chief ofManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Masahiko AbeCircular Society Platform Headquarters (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Takashi YamadaManaging Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Sales Departments and Branches, Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)		Chief of Credit Management Group	
Image: Management Department)Managing Executive OfficerManaging Executive OfficerDeputy Chief ofCircular Society Platform Headquarters(Areas of responsibility:Sales Departments and Branches)Sales Departments and Branches)Managing Executive Officer(Areas of responsibility:Sales Departments and Branches)Managing Executive Officer(Areas of responsibility:Sales Departments and Branches,Sales Departments and Branches,Sales Departments and Branches,Stationed in Osaka)Yasuhiko HashimotoYasuhiko HashimotoManaging Executive OfficerChief of Transportation HeadquartersDeputy Chief of InvestmentHeadquartersManaging Executive OfficerChief of Transportation HeadquartersDeputy Chief of InvestmentDeputy Chief of InvestmentBeaptry Chief of InvestmentChief of Transportation HeadquartersDeputy Chief ofManaging Executive Officer(Areas of responsibility:Sales Departments and Branches)Beaptry Chief ofManaging Executive Officer(Areas of responsibility:Sales Departments and Branches)HeadquartersChief of Transportation HeadquartersDeputy Chief ofManaging Executive Officer(Areas of responsibility:Sales Departments and Branches)HeadquartersChief of Transportation HeadquartersBerner Managing Executive Officer(A			
Managing Executive Officer Deputy Chief ofManaging Executive Officer Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Masahiko Abe(Areas of responsibility: Sales Departments and Branches)Sales Departments and Branches)Takashi YamadaManaging Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform Headquarters Deputy Chief ofManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)			
Masahiko AbeDeputy Chief of Circular Society Platform Headquarters (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Takashi YamadaManaging Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)		Managing Excoutive Officer	Management Department)
Masahiko AbeCircular Society Platform Headquarters (Areas of responsibility: Sales Departments and Branches)(Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaManaging Executive Officer Circular Society Platform HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)			Managing Executive Officer
Image: Constraint of the constra			
Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Chief of Investment Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental	Masaniko Abe		
Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental			Sales Departments and Branches)
Takashi Yamada(Areas of responsibility: (Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)Managing Executive Officer (Areas of responsibility: Sales Departments and Branches)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental			
Takashi Yamada(Areas of responsibility: Sales Departments and Branches, Stationed in Osaka)(Areas of responsibility: Sales Departments and Branches)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of InvestmentManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Chief of Transportation HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Opeputy Chief of InvestmentManaging Executive OfficerManaging Executive Officer OfficerSales Departments and Branches)Managing Executive OfficerSales Departments and Branches)Managing Executive OfficerSales Departments and Branches)Managing Executive OfficerSales Departments and Branches)Kazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental			Managing Executive Officer
Sales Departments and Branches, Stationed in Osaka)Sales Departments and Branches, Sales Departments and Branches)Yasuhiko HashimotoManaging Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer (Deputy Chief of Investment HeadquartersManaging Executive OfficerKazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental	Takashi Yamada		
Stationed in Osaka)Image: Stationed in Osaka)Managing Executive Officer Chief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive Officer Deputy Chief of HeadquartersManaging Executive OfficerManaging Executive Officer Chief of InvestmentManaging Executive OfficerSales Departments and Branches)Managing Executive OfficerManaging Executive Officer Chief of InvestmentManaging Executive OfficerManaging Executive Officer Chief of Deputy Chief of Chief of Executive OfficerManaging Executive OfficerKazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental		-	
Yasuhiko HashimotoChief of Transportation Headquarters Deputy Chief of Investment HeadquartersManaging Executive Officer (Areas of responsibility: Sales Departments and Branches)Managing Executive OfficerManaging Executive OfficerManaging Executive OfficerSales Departments and Branches)Managing Executive OfficerManaging Executive OfficerCircular Society Platform HeadquartersGeneral Manager of Environmental		Stationed in Osaka)	•
Yasuhiko HashimotoChief of Transportation Headquarters Deputy Chief of Investment Headquarters(Areas of responsibility: Sales Departments and Branches)Managing Executive OfficerSales Departments and Branches)Managing Executive OfficerDeputy Chief of Managing Executive OfficerKazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental		Managing Executive Officer	Managing Executive Officer
Deputy Chief of Investment HeadquartersSales Departments and Branches)HeadquartersSales Departments and Branches)Managing Executive OfficerDeputy Chief ofManaging Executive OfficerManaging Executive OfficerCircular Society Platform HeadquartersGeneral Manager of Environmental	Yasuhiko Hashimoto	Chief of Transportation Headquarters	
HeadquartersManaging Executive OfficerDeputy Chief ofManaging Executive OfficerCircular Society Platform HeadquartersGeneral Manager of Environmental		Deputy Chief of Investment	
Deputy Chief ofManaging Executive OfficerKazuomi FunakawaCircular Society Platform HeadquartersGeneral Manager of Environmental		Headquarters	
Kazuomi Funakawa Circular Society Platform Headquarters General Manager of Environmental		Managing Executive Officer	
		Deputy Chief of	Managing Executive Officer
General Manager of Environmental Energy Rusiness Department	Kazuomi Funakawa	Circular Society Platform Headquarters	General Manager of Environmental
General Manager of Environmental Energy Business Department		General Manager of Environmental	Energy Business Department
Energy Business Department		Energy Business Department	
Executive Officer Executive Officer		Executive Officer	Executive Officer
Toru Mukojima General Manager of DX Business General Manager of Solution Promotion	Toru Mukojima	General Manager of DX Business	General Manager of Solution Promotion
Department Department		Department	Department
Executive Officer		Executive Officer	
Deputy CIO Executive Officer	Masashi Takahata	Deputy CIO	Executive Officer
Masashi Takahata Deputy Chief of IT Systems and Deputy CIO		Deputy Chief of IT Systems and	Deputy CIO
Operations Group		Operations Group	

(4) Retirement of Executive Officers (effective as of March 31, 2023)

Name	(New position)	(Current position)
		Executive Officer
Yoshiyasu Mizutomi	Resigned	(Areas of responsibility:
		special projects)
		Executive Officer
		On secondment
Kazuo Seki	Resigned	Managing Executive Officer of
		Mizuho-Toshiba Leasing Company,
		Limited
		Executive Officer
Kenji Yoshida	Resigned	General Manager of Business
		Administration Department

Yoshiyasu Mizutomi will assume the position of Advisor of the Company on April 1, 2023.

Kazuo Seki will continue to serve as Managing Executive Officer of Mizuho-Toshiba Leasing Company, Limited after resigning as Executive Officer of the Company.

Kenji Yoshida will assume the position of Advisor of the Company on April 1, 2023, and the position of auditor of ML Estate Company, Limited in June 2023.

4. Appointment of Senior General Manager (effective as of April 1, 2023)

Name	(New position)	(Current position)
Tadayoshi Kishi	Senior General Manager of Legal & Compliance Department	General Manager of Legal & Compliance Department
Ryutaro Kondo	Senior General Manager of Accounting Department	General Manager of Accounting Department
Mitsuhiro Sakamoto	Senior General Manager of International Administration Department	General Manager in charge of International Administration Department
Terumi Kita	Senior General Manager of Circular Economy Promotion Department	General Manager of Equipment Management Department
Kenji Akiyama	Senior General Manager of Medical & Healthcare Department	General Manager of Sendai Branch
Masayuki Ando	Senior General Manager of Aviation Business Department	General Manager of Aviation Business Department
Kiichi Masui	Senior General Manager of Real Estate Business Department [No. 2]	General Manager of Real Estate Business Department [No. 2]
Katsuya Noto	Senior General Manager of Finance Business Department	General Manager of Finance Business Department

Kazunaga Ueno	Senior General Manager of Corporate Business Department (No. 2)	General Manager of Corporate Business Department (No. 2)
Fumiaki Naito	Senior General Manager of Hiroshima Branch	General Manager of Hiroshima Branch
Tsuyoshi Yokota	Senior General Manager On secondment Director and Executive Vice President of Krungthai Mizuho Leasing Co., Ltd.	On secondment Director and Executive Vice President of Krungthai Mizuho Leasing Co., Ltd.
Noriharu Naoi	Senior General Manager On secondment (Mizuho-Toshiba Leasing Company, Limited	On secondment (Mizuho-Toshiba Leasing Company, Limited
Yuzo Take	Senior General Manager Deputy General Manager of Corporate Planning Department General Manager of Group Company Management Division	Deputy General Manager of Corporate Planning Department General Manager of Group Company Management Division
Takuo Nishitani	Senior General Manager Deputy General Manager of Accounting Department General Manager of Financial Planning Division	Deputy General Manager of Accounting Department General Manager of Financial Planning Division

- 5. Organizational changes (effective as of April 1, 2023)
 - (1) Introduction of the structure Business Units and Groups
 - In view of the rapid expansion of the Company's business domains, the Company will introduce the structure of Business Units and Groups for the flexible execution of rapid and accurate decision-making, with the aim of achieving further business development and increasing its expertise in each business domain.
 - With the introduction of this new structure, the Company will establish Business Units and Groups to undertake the planning, promotion, and administrative functions in each business domain.
 - (2) Strengthening the operating frameworks
 - The Company will revise each operating framework from the perspective of development to respond to the clients' needs and further strengthen its efforts to solve the business issues and to co-create values.
 - (i) Framework for new business development

The new product development function of the Solution Promotion Department will be integrated into the Innovation Co-Creation Department. After the integration, the Innovation Co-Creation Department

will take the lead in further strengthening the new business development initiatives.

(ii) Framework for vendor financing and subscription business

The subscription business promotion function of the Solution Promotion Department will be integrated with the DX Business Department, Construction Equipment Department, and Automobile Transport Equipment Department, which are departments specializing in different types of equipment.

The integrated DX Business Department will play a central role in deepening the Company's specialization in each type of equipment and further strengthening its initiatives for vendor financing and subscription business that utilize DX.

Meanwhile, the Solution Promotion Department will be progressively dissolved in line with the changes of (i) and (ii) above.

- (3) Establishment of the Digital Promotion Department
 - The Company will establish the Digital Promotion Department as a dedicated department to undertake research into the latest digital technologies and pursue new business creation through collaboration with all internal and external stakeholders.
- (4) Establishment of the Client Services Department

• The Company will restructure the Operations Management Department and the Business Support Department to establish the new Client Services Department, with the aim of further enhancing its business support and administrative framework.

- (5) Establishment of the Next-generation Systems Promotion Division under the Information System Planning Department
 - The Company will establish the Next-generation Systems Promotion Division under the Information System Planning Department as an organization charged with the overall promotion and administration of its study project for the transition to next-generation systems in the future.
- (6) Establishment of the Products Credit Risk Management Division under the Credit Risk Management Department

• The Company will establish the Products Credit Risk Management Division under the Credit Risk Management Department in need of even more sophisticated credit risk management functions due to factors such as the expansion of the Company's business domains and the diversification of operating assets.

- (7) Reorganization of the Equipment Management Department into the CE Promotion Department
 - With the growing social momentum towards resource recycling and decarbonization, the Company regards the circular economy (CE) as a key area to focus its efforts on.

• The Company will reorganize the Equipment Management Department into the CE Promotion Department with the aim of strengthening its initiatives to achieve CE, in addition to continuing to appropriately dispose of properties, etc. for which the lease has expired.

6. Discussion over a new Mid-term Management Plan

Dramatic changes in the social and economic environment are making issues faced by the Company's clients increasingly diverse and complex, and it is becoming more important than ever to address social issues through corporate activities. In this context, the roles of financial institutions and leasing companies are taking on an ever-greater social significance. As a result, the Company's business domains are anticipated to undergo further expansion. At the same time, the Company is aware of the need to revise its strategies to resolve both social challenges and its clients' issues and to enable a constant growth making a further leap forward with its clients.

Based on this awareness, the Company has decided to conclude the current Mid-term Management Plan one year ahead of schedule. We have started discussing the formulation of a new Mid-term Management Plan commencing from the fiscal 2023 to establish our long-term vision and direction and set forth specific strategies and initiatives to achieve them.

The organizational change presented above is made in anticipation of initiatives under the new Mid-term Management Plan currently being discussed. The Company will disclose the details of the new plan in May 2023.

End