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Management Message

Message from the President

Becoming a platform company that co-creates the future with customers.
Transforming our business portfolio and enhancing our management foundation to achieve further growth in becoming a platform company that co-creates the future with customers.



⇒ p.15

Management Message

Message from the CFO

Achieving all financial targets set in Medium-term Management Plan 2025 one year ahead of schedule. We will continue to pursue proactive growth investments while enhancing corporate value.



⇒ p.21

Business Strategy

Feature 2 Initiatives for a Circular Economy



⇒ p.27

Sustainability

Employees' Roundtable



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Governance

Outside Directors' Roundtable



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Governance

Message from the Chairman of the Board



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Editorial comments

To help stakeholders better understand the Mizuho Leasing Group's business activities, this report includes financial and non-financial information, the latter covering management strategies, as well as our stance toward the environment, society, governance, and other topics. In preparing this report, we have referenced such guidelines as the Integrated Reporting Framework published by the International Integrated Reporting Council (IIRC), and have endeavored to provide a clear and concise explanation of the Group's medium-to-long-term efforts to create value.

Period covered by the report

From April 2024 to March 2025 (Some activities will be discussed that extend outside this period.)

Scope of the report

This applies to the entire Mizuho Leasing Group.

Notes on forecasts

This report contains statements regarding management policies and future performance based on information available at the time of writing. These statements are subject to a certain degree of risk and uncertainty, and are not intended to guarantee their achievement. Please note that actual results may differ significantly from these statements depending on various factors.

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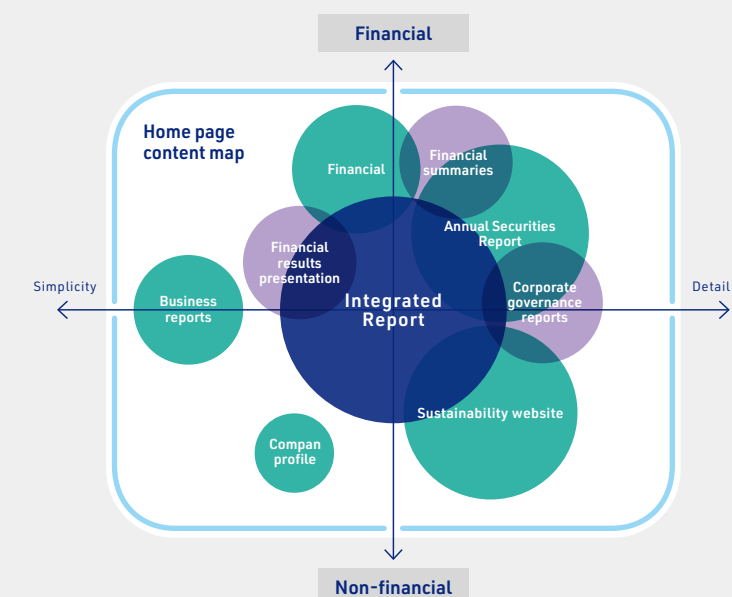
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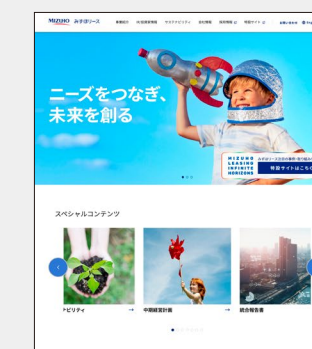
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Websites relevant to our 2025 Integrated Report



Official Website

<https://www.mizuho-ls.co.jp/en/index.html>



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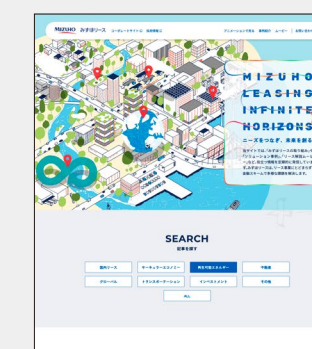
- Business Overview
- IR/Investor Information
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Special Website

<https://horizon.mizuho-ls.co.jp/>

Highlighting Mizuho Leasing's notable cases and initiatives



Main content elements

- Animation
- Case Studies
- Videos

